

<u>Directorate</u>	<u>Appendix A -2023-24 Forecast Outturn position by Directorate</u>	<u>Period 4 £'000</u>	<u>Period 7 £'000</u>	<u>Movement £'000</u>
<b>Corporate Services</b>	<b>Savings Delivery Pressure:</b>			
	Election Services savings - pressure on the printing budget	11	11	0
	Pressure on the Target Operating Model savings target	173	173	0
		<b>184</b>	<b>184</b>	<b>0</b>
	<b>In-Year Budget Variations – Overspends:</b>			
	DTI contract budget shortfall	2,400	2,304	(96)
	Staffing pressures within Digital	165	165	0
	Forecast income reduction	0	251	251
	Coroners - reduced income	59	113	54
	Electoral Services - reduction in grant income	45	45	0
	DTI One-off costs identified non-contract spend	0	55	55
	Other minor variances	79	88	9
		<b>2,748</b>	<b>3,021</b>	<b>273</b>
	<b>In-Year Budget Variations – Underspends:</b>			
	Contract rationalisation savings identified through targeted review of DTI contract spend	(1,329)	(1,282)	47
	Democratic Services - savings on staffing and additional income	(83)	(77)	6
	Additional income from wedding ceremonies	0	(140)	(140)
	Utilisation of alternative funding for project resources	0	(169)	(169)
	Transformation base budget no longer needed.	(326)	(322)	4
	DTI - One-off mitigation from staff savings through timing of recruitment	(177)	(249)	(72)
DTI - Centralisation of IT hardware purchase budgets from services following capitalisation	(176)	(288)	(112)	
DTI - Additional income following review of cost charging models	(116)	(174)	(58)	
DTI - income contribution to staff inflation for 23/24	(349)	(349)	0	
Shared service underspend	0	(101)	(101)	
Minor underspend and mitigating actions	(279)	(234)	45	
	<b>(2,835)</b>	<b>(3,385)</b>	<b>(550)</b>	
<b>Net Position – Corporate Services</b>	<b>97</b>	<b>(180)</b>	<b>(277)</b>	
<b>Chief Executive Services</b>	<b>Savings Delivery Pressure:</b>			
	Pressure on subscriptions budget due to 12 month notice period required	14	14	0
		<b>14</b>	<b>14</b>	<b>0</b>
	<b>In-Year Budget Variations – Overspends:</b>			
	Estimated spend on PowerBI and Data warehouse	0	37	37
	Minor Variances	5	7	2
		<b>5</b>	<b>44</b>	<b>39</b>
	<b>In Year Budget Variations – Underspends:</b>			
	Staffing underspends across the directorate	(19)	(58)	(39)
		<b>(19)</b>	<b>(58)</b>	<b>(39)</b>
<b>Net Position – Chief Executive Services</b>	<b>0</b>	<b>0</b>	<b>0</b>	

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<b>Education Services</b>	<b>Savings Delivery Pressure:</b>			
	Part year slippage in implementation of the consolidation of commissioning and business intelligence services in Children's and Public Health	100	160	60
	Non delivery of legal savings due to continued demand in relation to tribunals and related costs	0	47	47
	Reversal of savings proposal to capitalise resource costs following further review in line with capital guidance	29	29	0
		<b>129</b>	<b>236</b>	<b>107</b>
	<b>In-Year Budget Variations – Overspends:</b>			
	Forecast income shortfall in Education Psychology due to focus on statutory work	299	254	(45)
	Education Commissioning post disaggregation pressure	65	65	0
	Unfunded historical pension strain costs	61	61	0
		<b>425</b>	<b>380</b>	<b>(45)</b>
	<b>In Year Budget Variations – Underspends:</b>			
Aggregate staffing underspends across the Directorate, mainly in Education Psychology due to difficulty in recruiting to vacant posts	(457)	(188)	269	
Strategic school planning revenue budget non pay budget, alongside close management of the capital programme to ensure revenue and sunk costs to revenue are minimised.	(29)	(29)	0	
Income received from non attendance fines	(55)	(75)	(20)	
	<b>(541)</b>	<b>(292)</b>	<b>249</b>	
<b>Net Position – Education Services</b>	<b>13</b>	<b>324</b>	<b>311</b>	
<b>Children's Trust</b>	<b>Savings Delivery Pressure:</b>			
	No reported variances	0	0	0
		<b>0</b>	<b>0</b>	<b>0</b>
	<b>In-Year Budget Variations – Overspends:</b>			
	WNC share of the Northamptonshire Children's Trust forecast overspend	13,960	13,960	0
		<b>13,960</b>	<b>13,960</b>	<b>0</b>
	<b>In Year Budget Variations – Underspends:</b>			
No variances to report	0	0	0	
	<b>0</b>	<b>0</b>	<b>0</b>	
<b>Net Position – Children's Trust</b>	<b>13,960</b>	<b>13,960</b>	<b>0</b>	

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Communities and Opportunities	<b>Savings Delivery Pressure:</b>			
	Undeliverable Temporary Accommodation savings	500	500	0
	Museum under-achievement of commercial income	95	83	(12)
	Undeliverable Travellers Site Income	0	68	68
	Housing Strategy - viability assessments & housing need surveys	0	15	15
	Aggregation of Private Sector Housing functions from the three sovereign District Council services	0	20	20
	Realigned HRA recharge based on review of usage .	0	22	22
		<b>595</b>	<b>708</b>	<b>113</b>
	<b>In year variations - overspend:</b>			
	Housing forecast exceeds budget due to continued high demand for temporary accommodation and limited low cost accommodation and Housing Subsidy loss pressure	1,486	1,692	206
	Forecast increase in contribution required to the bad debt provision	250	250	(0)
	Museums budget pressure including staffing costs and backdated non domestic rates charges	141	122	(19)
	Pressure on management team costs	116	95	(21)
	Income budget realignment from Empty Homes Scheme Closure	0	93	
	Agency cost pressures	83	0	(83)
	Pressure in legal fees for Private Sector Housing Enforcement	52	53	1
	Other Minor Variances	26	21	(5)
		<b>2,154</b>	<b>2,326</b>	<b>172</b>
	<b>In year variations - underspend:</b>			
	Housing service mainly due to staffing costs savings and use of grant funding towards some posts and to offset some small expenditure of agency staff.	(22)	(220)	(198)
Libraries various savings and additional income	(60)	(79)	(19)	
Additional income forecast above budget for Leisure Contract Management Fees	(268)	(268)	0	
Staff cost savings	(89)	(47)	42	
Regeneration staffing costs savings	(42)	(61)	(19)	
Minor Underspends	(14)	(24)	(10)	
	<b>(495)</b>	<b>(699)</b>	<b>(204)</b>	
<b>Net Position – Communities and Opportunities</b>	<b>2,254</b>	<b>2,335</b>	<b>81</b>	
Adult Social Care	<b>Savings Delivery Pressure:</b>			
	Reduction in WNC Service Provision to non WNC Residents - Care centre no longer operational but incurring utilities & business rate costs	161	698	537
	Shortfall on savings delivery target - External funding Review by ASC	0	180	180
		<b>161</b>	<b>878</b>	<b>717</b>
	<b>In-Year Budget Variations – Overspends:</b>			
	Forecast pressure on independent care budgets driven by the number of hospital discharge placements that are no longer funded through the hospital discharge fund. A dedicated team is undergoing care assessments of all individuals that remain in these short term placements	4,189	7,026	2,837
	Care home budget pressure mainly driven by agency staff usage	536	541	5
	A year to date pressure on Client Transport has been identified, reflecting a historic shortfall in budget from a number of prior years where fuel costs have increased. A project is underway to look at how the service can provided more efficiently	329	524	195
	PFI Unitary charge pressure due to indexation continuing to rise after budget setting	95	90	(5)
	Learning Disability Property voids	84	84	0
	Property costs Pathway 2	0	155	155
	Other minor variances	0	121	121
		<b>5,233</b>	<b>8,541</b>	<b>3,308</b>
	<b>In Year Budget Variations – Underspends:</b>			
	Adults - Work is in progress to bring together a suite of mitigations to offset demand pressures including stretch of existing savings targets and use of external funding.	(3,142)	(3,142)	0
	Client Contributions towards care packages	0	(1,402)	(1,402)
	Provider Services underspend driven by staffing vacancies and reduced property costs	(685)	(773)	(88)
	Prevention & Occupational Therapy, increased sales of equipment	(218)	(256)	(38)
	Staffing vacancies across Care Management and H&R teams	(66)	(178)	(112)
	Call Care team minor underspend against budget	(65)	(87)	(22)
Minor Variances	(94)	(35)	59	
	<b>(4,270)</b>	<b>(5,873)</b>	<b>(1,603)</b>	
<b>Net Position – Adults</b>	<b>1,124</b>	<b>3,546</b>	<b>2,422</b>	

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<b>Place and Economy</b>	<b>Savings Delivery Pressure:</b>			
	Partial non delivery of Facilities Management savings proposal due to project implementation delays	102	143	41
	Slippage in delivery of Parking Team Restructure savings proposal due to timing and complexities of team restructure	48	48	0
	Timing of Property and Estates Management Asset Disposal Fees proposal - income required can only be achieved on completion of sale	50	105	55
	Pressure on efficiency savings within waste services as part of development of new Waste Strategy for West Northants	200	200	0
	Pressure on efficiencies in HWRC operations, as part of the wider development of the WNC waste strategy which will consider how many sites are required to serve the residents of WNC and where they should be located	100	100	0
	Data now supports the delivery of the targeted food waste campaign savings proposal (to encourage residents to use separate food waste collection, leading to reduced amount of waste in residual bins and therefore reduced treatment costs).	33	0	(33)
	Pressure on proposal to confirm external contributions to Street Cleaning within Northampton Town Centre	65	65	0
	Pressure on proposal to introduce a contribution towards the delivery of replacement bins to households where bins are repeatedly lost or damaged	25	25	0
	Increase in bulky waste income charges	0	15	15
	Pressure on savings proposal for an Air Quality Officer to develop action plans and grant funded work	100	100	0
	Partial non-delivery of Increased income from more effective use of fixed penalty notices in environmental crime.	0	10	10
	Non delivery of additional income via promotion of existing pest control service to seek additional commercial opportunities	0	15	15
	Partial Non delivery of Regulatory Services savings proposal. Additional income is unlikely to be achieved due to pressures resulting from the economic climate.	60	80	20
	Home to School Policy Change savings proposal. Legal advice is to not introduce any policy changes until September 2024 so the new policy can be considered when parents are choosing schools, therefore the saving will not be achieved this financial year	76	76	0
	Pressure on generating additional income through traffic offences, bus lane enforcement and parking enforcement due to implementation delays and a town centre road closure temporarily lifting restrictions.	0	115	115
	Delays in PFI street lighting LED replacement programme.	0	95	95
		<b>859</b>	<b>1,192</b>	<b>333</b>
	<b>In year variations - overspend:</b>			
	Planning Income pressure based on activity and trends	0	400	400
	Northampton Schools PFI - base inflation pressure.	195	154	(41)
	Pressure on historic service charge income (NBC) budgets, and small pressure on investment properties income. Further pressure identified on office optimisation savings proposal.	304	248	(56)
	Income risk due to timing of planning income within Waste Service	120	140	20
	Streetlighting PFI - pressure mainly due to shortfall in inflation	118	47	(71)
	Home to School Transport - Increased demand (SEN) and price (Mainstream)	0	2,100	2,100
	On Street Parking - shortfall in on street pay and display income and increased internal recharges	0	200	200
	Traffic signals electricity - pressure due to disaggregation	0	94	94
	Technical adjustment in relation to the re-classification of a lease	98	98	0
	Staff catering facilities pressure due to low occupancy in office areas - not returned to pre-Covid levels	40	28	(12)
	Net overspend on waste collection and disposal due to under accrual from 2022-23 and increased prices.	60	78	18
	Minor Variances	132	139	7
		<b>1,066</b>	<b>3,726</b>	<b>2,660</b>

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	<b>In year variations - underspend:</b>			
	Business rate saving due to revaluations	(401)	(409)	(8)
	Highways Maintenance - additional highways maintenance and pothole repair grant funding more than budgeted	0	(1,357)	(1,357)
	Concessionary Fares - funding realigned and invested across other bus services	(242)	0	242
	Additional income due to high volumes of road closures	(221)	(408)	(187)
	Car Park income - Additional car parking income based on activity trends	(212)	(215)	(3)
	Net underspend on staffing costs taking into account vacancy factor, agency staff spend and increased pension costs	(99)	(373)	(274)
	Garden Waste - Net reduction in costs and increased income from subscriptions.	(191)	(419)	(228)
	Waste Service - underspend on fuel due to current prices	(144)	(118)	26
	Deflation saving on Northampton waste refuse and recycling budgets	(112)	(128)	(16)
	Additional recycle income at household waste recycling centres	(103)	(140)	(37)
	Recovery of costs relating to HS2	0	(120)	(120)
	Utilities inflationary pressure	283	(93)	(376)
	One off recovery of legal costs	(80)	(80)	(0)
	Use of Planning income reserves to manage emerging in-year pressure on Planning Income.	0	(390)	(390)
	Mitigating action plan to offset budget savings delivery and in year pressures	(74)	(76)	(2)
	Minor Variances across the directorate	(329)	(428)	(99)
		<b>(1,925)</b>	<b>(4,754)</b>	<b>(2,829)</b>
	<b>Net Position – Place</b>	<b>(0)</b>	<b>164</b>	<b>164</b>
<b>Finance Directorate</b>	<b>Savings Delivery Pressure:</b>			
	No reported variances	0	0	0
		<b>0</b>		<b>0</b>
	<b>In year variations - overspend:</b>			
	Staffing pressures	104	177	73
	Pressures due to dual-running of software systems	0	109	109
	Additional spend on training	0	20	20
		<b>104</b>	<b>306</b>	<b>202</b>
	<b>In year variations - underspend:</b>			
	Staff savings on vacant posts	(54)	(51)	3
	Additional new burdens grant received	0	(131)	(131)
	Other minor savings across the service	(4)	(30)	(26)
	Net underspends reported on Shared Services	(36)	(17)	19
	Savings on professional services budget	(10)	(20)	(10)
		<b>(104)</b>	<b>(249)</b>	<b>(145)</b>
	<b>Net Position – Finance Directorate</b>	<b>0</b>	<b>57</b>	<b>57</b>
	<b>Cost of services</b>	<b>17,447</b>	<b>20,206</b>	<b>2,758</b>
				<b>0</b>

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<b>Technical / Centrally Held Budgets</b>	<b>Savings Delivery Pressure:</b>			<b>0</b>
	Grant income forecast to be lower than budgeted	48	48	0
		<b>48</b>	<b>48</b>	<b>0</b>
	<b>In year variations - overspend:</b>			<b>0</b>
	2020-21 Housing Benefits Audit cost pressure	19	0	(19)
	Other minor variances	12	(9)	(21)
		<b>31</b>	<b>(9)</b>	<b>(40)</b>
	<b>In year variations - underspend:</b>			<b>0</b>
	Treasury forecasting an improved average interest rate yield on investment and more surplus cash for investment.	(3,300)	(4,234)	(934)
	Revised MRP position base on profiling of capital spend	0	(1,400)	(1,400)
Over delivery of Pension savings proposal	0	(1,007)	(1,007)	
Other minor variances	(87)	(105)	(17)	
	<b>(3,387)</b>	<b>(6,746)</b>	<b>(3,358)</b>	
<b>Net Position – Technical/ Centrally held budgets</b>	<b>(3,309)</b>	<b>(6,707)</b>	<b>(3,398)</b>	
<b>Funding</b>	<b>In year variations - overspend:</b>			<b>0</b>
		0	0	0
		<b>0</b>	<b>0</b>	<b>0</b>
	<b>In year variations - underspend:</b>			
	Business rates income - Surplus funding available over and above that declared in the MTFP	(3,150)	(2,641)	509
		<b>(3,150)</b>	<b>(2,641)</b>	<b>509</b>
<b>Total Funding</b>	<b>(3,150)</b>	<b>(2,641)</b>	<b>509</b>	
<b>Total WNC:</b>	<b>10,989</b>	<b>10,858</b>	<b>(131)</b>	
	<i>Use of balance of general contingency funding to contribute towards the position.</i>	(8,201)	(8,201)	(0)
	<b>Overall Net Outturn Forecast 2023-24</b>	<b>2,788</b>	<b>2,657</b>	<b>(131)</b>